

Name: _____

JUROR # _____

JUROR QUESTIONNAIRE

TO THE PROSPECTIVE JUROR:

You have been summoned by this Court for jury service in a criminal case entitled *United States v. Elizabeth Holmes, Ramesh "Sunny" Balwani*. In this case, the defendant, Elizabeth Holmes, Ramesh "Sunny" Balwani, is charged with wire fraud and conspiracy to commit wire fraud. The indictment alleges that Ms. Holmes, Mr. Balwani was the Chief ExecutiveOperating Officer ("CEO")COO) and President of Theranos, Inc., which was in the blood testing business. The indictment alleges that the defendant and Ramesh "Sunny" Balwani, Elizabeth Holmes, Theranos' Chief OperatingExecutive Officer ("COO") and President, CEO), knowingly and intentionally devised a scheme or plan to defraud investors in Theranos and paying customers of Theranos. The charges in the indictment are only allegations and not evidence. The defendant has entered a plea of not guilty to all of the charges in the case and is presumed to be innocent. It will be the responsibility of the governmentgovernment's burden, through the trial, to try to prove those charges beyond a reasonable doubt.

As part of the jury selection process, each of you must complete this juror questionnaire. The questions on this form assist the Court and the attorneys in the jury selection process for this trial. This questionnaire is designed to obtain information about your background as it relates to your potential service as an unbiased, fair, and impartial juror in this case.

Unless the question states otherwise, the fact that a particular question is asked does not imply that the subject matter of the question is an issue in this case. As you read the questions, you are not to draw any inferences about the issues that must be decided in this case. The questions are not meant to invade your privacy but to help select a fair and impartial jury for this case.

If there is any reason why you might not be able to give both sides a fair trial in this case, it is important to say so. Please answer each question as fully as you can. Your complete honesty is essential. Do not leave any questions blank. If a question does not apply to you in any way, write "N/A" (for "not applicable"), rather than leaving the form blank. If you do not understand

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the question, please write that in the space for the answer. If you feel the answer is too personal, please say so in the space provided. You will have the opportunity to discuss your answer privately. If you do not understand a question, need more space for your response, or wish to make further comments about any question, please use the extra sheets attached at the end of the questionnaire. If you use the explanation sheets, please make sure to indicate which numbered question you are answering.

The only purpose of this questionnaire is to determine whether, if selected as a juror, you could fairly and impartially decide this case based solely on the evidence presented at trial and the instructions about the applicable law that will be given by the Court. The Court and the lawyers know that every person has beliefs and biases concerning many things. You should answer with your true feelings, whatever they may be. Do not assume that any of your answers will qualify you or disqualify you from serving on this jury.

You are instructed not to discuss this case or questionnaire with anyone, including your family or fellow jurors. It is also important that you do not engage in any research such as searching for stories or reports on the internet or social media about this case or anyone or anything to do with it. You must not read or listen to any media accounts whether in a newspaper, on the internet, on television, or on the radio. Do not discuss or post anything about this case on any electronic or social media, including Facebook, You Tube, Twitter, Reddit, Instagram, LinkedIn, Snapchat, TikTok, email, text message, any blog, website or chat forum or any other media of any kind. You must not let anyone, including friends and family, court personnel, parties or persons involved in the case talk to you about your views or any aspect of this case until the court has so instructed you to do so.

~~Your answers are confidential. It is important that you understand that the Court is sensitive to your privacy. They will be reviewed by the Judge and the lawyers in this case. After a jury has been selected the original questionnaire will be returned to the Clerk of the Court and kept under seal and will only be disclosed, if at all, with names and other identifying information removed. Please answer each question as completely and as accurately as you can. The completed~~

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questionnaire will be shared with the judge, attorneys, and parties to the case, and otherwise only upon express order of the Court. Thank you so much for your cooperation.

Upon completion, please sign your name on the last page where indicated. You are expected to sign your questionnaire, and your answers will be given the same effect as a statement given to the Court under oath.

Dated: 8/12/2021

Hon. Edward J. Davila
United States District Judge

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PRELIMINARY MATTERS

1. The trial in this case may last approximately thirteen (13) weeks, or even longer. The jury will generally sit three (3) days per week (Tuesdays, Wednesdays, and Fridays), potentially from 9:00am to 3:00pm, during that time. Jury service is one of the highest duties and privileges of a citizen of the United States. Mere inconvenience or the usual financial hardship of jury service will be insufficient to excuse a prospective juror. Do you wish to apply to the Court to be excused on the ground that jury service would be a serious hardship?

Yes No If Yes, please explain the hardship: _____

2. Do you have any condition or issue that would affect your ability to serve as a juror, including difficulty hearing, seeing, reading, or concentrating?

Yes No

If you feel you could serve with accommodations, please indicate the accommodations:

3. ~~Have you been vaccinated against COVID-19 or are you scheduled to be vaccinated?~~

~~Yes: _____~~ : ~~No~~

3. How many COVID-19 vaccine shots, if any, will you have received by February 15, 2022?

Number of vaccine shots: _____ Manufacturer of vaccine(s): _____

Date(s) of vaccine shot(s): _____

4. Have you already contracted COVID-19? Yes No

If Yes, are you fully recovered (no symptoms) and have you received a negative test result since recovering? Yes No

5. If called to serve as a juror, how concerned are you about getting sick with COVID-19?

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6. If called to serve as a juror, how comfortable are you being in a large courtroom with 20-30 people, assuming appropriate COVID-19 protocols are in place?

7. Is there any reason relating to the COVID-19 pandemic that would make your jury service an undue hardship for you or anyone in your household?

Yes No If Yes, please explain: _____

8. Is there anything else going on in your life or work that would prevent you from giving this case your full attention for the duration of trial?

Yes No If Yes, please explain: _____

9. Will your employer continue to pay your salary if you are selected to serve on this jury?

Yes No Not Sure I do not have an employer

10. Do you have any difficulty reading or understanding English?

Yes No

BACKGROUND

11. NAME: _____ Dr. Mr. Mrs. Ms. Miss Age AGE: _____

12. Residence: County: _____ City/Town: _____ Neighborhood: _____
[Do not list your street address]

How long have you lived at that location? _____

What is your place of birth? _____

Do you own or rent your home? (Circle) Rent _____ Own _____ Other _____

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What other communities have you lived in during the last ten years? _____

13. If called to serve as a juror, how will you commute to the courthouse? _____

14. What is your marital status? (Please Circle)

Single Married Separated Divorced Widowed Live with a partner

15. What is your current job status?

Working full-time Unemployed

Working part-time Homemaker

Retired Disabled

Full-time student, please indicate areas of study _____

Other, please describe _____

16. Occupation: [PLEASE NOTE: If you are currently not employed, retired, disabled or a homemaker, please describe your most recent prior employment]

a. What is your occupation (or what was it, if not currently employed)?

b. By whom are (were) you employed? _____

c. How long have (did) you worked there? _____

d. Please describe the nature/duties of your job. _____

e. Do (Did) you supervise other people? What are/were your supervisory responsibilities?

Yes No If so, how many? _____

Responsibilities: _____

17. During your working life have you changed careers or occupations and, if so, please describe?

18. Have you ever had a job which was considered management? Yes No

If Yes, describe that position with specifics of your role and how many people you managed?

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19. What is the highest level of education you completed? _____

20. Please describe your educational background:

<u>School Name</u>	<u>Major areas of study</u>	<u>Degrees received</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____

21. Have you taken any courses or had training in law, legal procedure, or administration of justice?

____ Yes ____ No If Yes, please explain: _____

22. Please complete the following questions regarding your present spouse/partner. (if you have one). If you are widowed, divorced, or separated not currently in a relationship, please answer regarding your former most recent spouse/partner. If you have never had a spouse/partner, then write "N/A"

Current employment status:

____ Working full-time	____ Unemployed
____ Working part-time	____ Homemaker
____ Retired	____ Full-time student
____ Disabled	

a. What is his/her occupation (or what was it, if retired or unemployed or disabled)?

b. By whom is (was) s/he employed? _____
How long has (did) s/he worked there? _____

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c. Please describe the nature of his/her job, was it management or supervisorial? _____
_____d. What other types of jobs has s/he had in the past? _____

23. What is the highest level of education s/he completed? _____

Please describe her/his educational background, including vocational school(s) and/or college(s) attended:

School NameMajor areas of studyDegrees received

24. What are/were your parents' and/or stepparents' occupations? (If retired or deceased, what was their employment?)

Mother: _____ Father: _____

Stepmother: _____ Stepfather: _____

25. If you have children, please state:

SexAgeEducationOccupation or Year in school

26. If other adults live in your home in addition to those you already described above, please state:

RelationshipSexAgeEducationOccupation

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27. Have you or anyone close to you received any training, experience, or specialized knowledge or worked in any of the following? Please check the box that applies and provide an explanation below:

Sector	Yes, Me	Yes, Family Member	Yes, Someone Close to me	No
Finance				
Investing; Private Equity; Startups; Venture Capital				
Health Insurance				
Healthcare; Health Services				
Blood Testing				
Pharmacology; Pharmacy; Pharmaceuticals				
<u>Quality/Control or Compliance</u>				
<u>IT/Data Recovery</u>				

If you indicated Yes with a check mark to any of the above, please provide detail: _____

28. Have you or anyone close to you ever served in the military (including Reserves, National Guard or ROTC)?

____ Yes ____ No

If Yes, please list the branch, years of service, rank attained, type of discharge, and whether you, your family member, or person close to you served in a military police unit, court martial, and/or were in combat: _____

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29. What are you and your spouse's/partner's hobbies, major interests, recreational pastimes, and spare time activities², including TV and radio shows and any community organizations participated in?

YOU:

YOUR SPOUSE/PARTNER (IF APPLICABLE):

Continue on the next page.

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LIFE EXPERIENCE

30. Have you or anyone close to you (as far as you are aware) had any of the following experiences? Please check theany box that applies and then provide an explanation below.

Experience	Yes, Me	Yes, Family Member	Yes, Someone Close to Me	No
Worked in any field that involves blood tests, doctor's tests or other medical care				
Had any work experience with pharmacies (ex. Walgreens; CVS; Safeway; etc.)				
Received any form of medical treatment, vaccine, test or diagnosis in a pharmacy and/or grocery store				
Been involved in a dispute about misdiagnosis, payment for medical treatment, or quality of treatment, including a malpractice dispute				
<u>Considered filing a complaint about an employer or reporting them for suspected wrongdoing</u>				

If you answered Yes to any of the questions above, please provide detail: _____

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31. a. Have you or anyone close to you ever been employed by, had training in, or ~~have~~ been affiliated with any law enforcement or other state or federal government agency (including police, sheriff, corrections, parole or probation, FBI, Immigration, IRS, Securities and Exchange Commission (SEC), Food and Drug Administration (FDA), Department of Health and Human Services (HHS), Centers for Medicare & Medicaid Services (CMS), U.S. Postal Inspection Services, CA Dept. of Public Health, Clinical Laboratory Improvement Amendments (CLIA), or any other state or federal regulatory law enforcement agency)?

Yes No If Yes, please identify who, when, and describe the position(s):

b. Have you or anyone close to you ever worked for a court, prosecutor's office, or criminal defense office? This includes a judge, District Attorney's office, United States Attorney's office, State Attorney General, or any private or public criminal defense attorney's office?

Yes No If Yes, please explain: _____

32. Have you or anyone close to you ever been the victim of any kind of crime – including ~~domestic violence~~, burglary, robbery, assault, domestic violence or abuse, identity theft, fraud etc. – whether it was reported to law enforcement authorities or not?

Yes No If Yes, please explain: including the nature of the crime, the victim, and whether it was reported to law enforcement; if you prefer to explain to the judge and attorneys in private in court, please write "prefer to explain privately": _____

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33. Have you ever called the police because of a crime or concern about illegal or dangerous activity?

Yes No If Yes, please explain: -, including the nature of the crime, the victim, and whether it was reported to law enforcement; if you prefer to explain to the judge and attorneys in private in court, please write "prefer to explain privately":

34. Do you feel strongly that too many wealthy individuals get away with crimes these days?

Yes No If yes, please explain: _____

MEDIA

34.35. What are your main sources of news/current events? Please list those that fall into the categories below. If you need more space for any category or other answer, please use additional lines below.

Newspapers: _____

Social Media: _____

Television: _____

Radio: _____

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Internet: _____

_____Conversations: _____

_____Other: _____

35.36. Have you commented on, “liked,” posted or, tweeted anything on social media about or relating to Elizabeth Holmes, Ramesh “Sunny” Balwani, Elizabeth Holmes, or Theranos?

Yes No If Yes, please explaindescribe in detail: _____

36.37. Do you read, listen to, follow, or subscribe to any of the following individuals on blogs, podcasts, social media, or in any other way? If Yes, please circle the applicable individuals.

John Carreyrou	Roger Parloff	Adam Klasfeld	Ethan Barron
Chuck Barney	Yasmin Khorram	Sara Randazzo	Tom Hals
Matthew Renda	Ken Auletta	Kara Swisher	Eric Topol
Matthew Herper	Rebecca Jarvis	Joel Rosenblatt	<u>Dorothy Atkins</u>
<u>Erin Woo</u>	<u>Erin Griffith</u>	<u>Heather Sommerville</u>	<u>Sara Randazzo</u>
<u>Ethan Baron</u>	<u>Rachel Lerman</u>		

37.38. Have you read, watched, listened to, or been told of any of the following? Please circle:

Bad Blood by John Carreyrou	HBO’s The Inventor
ABC News’ The Dropout Podcast	ABC News’ The Dropout Documentary
ABC News 20/20 on Theranos	Thicker Than Water by Tyler Shultz
“60 Minutes on Theranos”	<u>Bad Blood: The Final Chapter</u>

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Law Junkie Show

The Silicon Insider

A TED Talk ~~about~~ Theranos, ~~Whistleblowing and Speaking Truth to Power~~ by Erica Cheung

If Yes, please explain: _____

38.39. Have you read, watched, listened to, or been told of any story or description in the media or elsewhere, including but not limited to any book, story ~~newspaper~~, magazine article, television program ~~or~~, documentary, website, blog, tweet, meme or other commentary on the internet or social media that touched on or talked about this case or about Sunny Balwani, Elizabeth Holmes, or Theranos in general?

Yes No If Yes, please explain, include in detail, including where and when you saw any such item. Please explain: _____

39.40. Will anything you described above affect your ability to be fair and impartial to both sides ~~the government and Mr. Balwani~~ in this case?

Yes No I'm not sure Please explain: _____

FAMILIARITY WITH THE CASE

40.41. Do you know or have you heard about the defendant, Ms. Elizabeth Holmes ~~Mr. Ramesh~~ “Sunny” Balwani?

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Yes

No

If Yes, please explain how you know Ms. HolmesMr.

Balwani, or what you have heard about herhim, and the source of anything you know or have heard about herhim:

41.42. Do you have familiarity with or have you heard about Theranos, Mr. Ramesh“Sunny”
BalwaniElizabeth Holmes, or this case?

Yes

No

If Yes, please explain what you know/have heard and the source:

43. Have you heard anything about a relationship between Ms. Holmes and Mr. Balwani?

Yes

No

If Yes, please explain what you know or have heard, and the source, and if you have any opinion about the relationship:

44. Have you or anyone close to you ever used Theranos’ blood testing services?

Yes

No

If Yes, please describe when and where and your/their satisfaction with the service:

45. Have you or someone close to you ever had a bad experience with a blood test or any other diagnostic test?

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Yes

No

If Yes, please explain:

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42.46. Have you or anyone close to you ever been employed by, or applied to work at, Theranos?

Yes No

If Yes, what were the positions and approximate dates of employment? _____

43.47. Have you or anyone close to you owned securities or interests or invested in Theranos or

~~used its blood testing services?~~ invested or loaned money to a start-up company or venture?

Yes No If Yes, please explain in detail: _____

44.48. Have you or anyone close to you had any prior experience with ~~Theranos~~Mr. Balwani,

~~Ms. Holmes~~, or ~~Mr. Balwani~~Theranos?

Yes No If Yes, please explain: _____

45.49. Do you, or to your knowledge do your friends or family members, have strong opinions or

feelings about ~~either~~Mr. Balwani, ~~Ms. Holmes~~, or ~~Mr. Balwani~~Theranos that would influence
your ability to be a fair and impartial juror in this case?

Yes No If Yes, please ~~explain~~describe in detail, as applicable: _____

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46.50. A list is attached to the end of this questionnaire. Please circle the name of any of the listed people that you personally know.

Please explain how you recognize or know the individual(s) whom you have circled:

Continue on the next page.

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EXPERIENCE WITH LEGAL SYSTEM

47.51. Have you previously served as a trial juror or as a grand juror? _____ Yes _____ No

If Yes, please complete for each case on which you served:

Civil or Criminal	Nature of case (i.e., robbery or personal injury)	When/Where?	Verdict reached? (yes or no)
1			
2			
3			
4			
5			

a. Have you ever served as a jury foreperson? _____ Yes _____ No

b. Is there any reason that your prior jury service would affect your ability to be fair, objective, and impartial to both sides in this trial? _____ Yes _____ No

If Yes, please explain: _____

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48.52. Have you or anyone close to you ever had occasion to contact the United States Attorney's Office or the District Attorney's Office, including the Family Support, Consumer Fraud or Victim/Witness Divisions?

Yes No If Yes, please explain: _____

49.53. Have you or anyone close to you ever had to appear or testify as a plaintiff, defendant, victim, or witness?

Yes No If Yes, please explain: _____

50.54. Have you or anyone close to you ever been arrested? If you wish to speak privately with the court and attorneys please indicate.

Yes No If Yes, please explain: _____

51.55. Have you or anyone close to you ever suffered a substantial monetary loss because of a financial investment, including stocks, real estate, or business?

Yes No If Yes, please explain including whom if anyone you blame for such loss:

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52.56. Have you ever reported someone for wrongdoing to your employer or a government agency?

Yes No If Yes, please explain: _____

53.57. Have you or anyone close to you even been accused of fraud or of fraudulently concealing information?

Yes No If Yes, please explain: _____

54.58. Is there anything about your experiences, opinions, or beliefs about race, color, immigration status, national origin, ethnicity, gender, or sexual orientation which would strongly influence your ability to judge the facts of a criminal case or the person accused (including any opinions about people of South Asian origin including India and Pakistan)?

Yes No If Yes, please explain: _____

55.59. Is there anything about your personal beliefs, whether religious, moral, ethical, or philosophical, that would prevent you from serving/fulfilling your duty as a juror in a criminal case?

Yes No If Yes, please explain: _____

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56.60. If you are selected as a juror in this case, the court will instruct you on the applicable law and your duties as jurors. Will you be able to follow these instructions even if you disagree with them?

____ Yes ____ No If Yes, please Please explain: _____

57.61. In our justice system, every defendant is presumed innocent and must be acquitted unless the jury, unanimously and based solely on the evidence presented in court, decides that guilt has been proven beyond a reasonable doubt. Do you believe that simply because a person has been charged with a crime, that person:

Is Guilty

Is Not Guilty

Probably Is Guilty

Don't Know

Please explain: _____

58.62. In a criminal prosecution the government has the burden of proving guilt beyond a reasonable doubt. The defendant is presumed innocent; and therefore, has no burden to present any evidence. Do you believe that a defendant has an obligation to prove his/her innocence or produce any evidence in order to be found not guilty?

____ Yes ____ No If Yes, please explain: _____

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59.63. Under the law, a defendant need not testify in his or her own defense. If a defendant does not testify, the jury may not consider that fact in any way in reaching a decision as to whether that person is guilty. Do you believe that a defendant must testify in order to be found not guilty?

____ Yes ____ No If Yes, please explain: _____

60.64. Have you or anyone close to you ever had a positive or negative experience with a law enforcement officer or agency, federal agency, or the federal government which would influence your ability to judge the facts of a criminal case or the person accused?

____ Yes ____ No If Yes, please explain: _____

61.65. During the trial, you may hear testimony from law enforcement officers. The judge will instruct you that the testimony of a witness should be given no more or less weight solely because the witness is a law enforcement officer. Despite that instruction, would you tend to give the testimony of a law enforcement officer any more or less weight than you would to the testimony of a witness who is not a law enforcement officer?

Less weight

Same weight

More weight

Please explain: _____

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62.66. If you are selected to sit as a juror on this case, are you aware of any reason why you could not render a verdict based solely on the evidence presented at trial?

Yes No If Yes, please explain: _____

63.67. As a juror it is important that you do not obtain information about this case outside of the courtroom. The Court will instruct you that: Because you will receive all the evidence and legal instruction you properly may consider to return a verdict: do not read, watch, or listen to any news or media accounts or commentary about the case or anything to do with it, do not do any research, such as consulting dictionaries, searching the Internet or using other reference materials; and do not make any investigation or in any other way try to learn about the case on your own. Do not visit or view any place discussed in this case, and do not use the Internet or any other resource to search for or view any place discussed during the trial. Also, do not do any research about this case, the law, or the people involved—including the parties, the witnesses or the lawyers—until you have been excused as jurors. If you happen to read or hear anything touching on this case in the media, turn away and report it to me as soon as possible. Will you be able to follow this instruction?

Yes No If Yes, please explain: _____

64.68. Judge Davila will preside over this trial. His courtroom deputy is Ms. Adriana Kratzmann. His court reporter is Ms. Irene Rodriguez. Do you know Judge Davila or any members of his staff?

Yes No If Yes, please explain: _____

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65.69. Is there anything about the subject matter of this case, or the points covered in this questionnaire, or any matter not covered by this questionnaire, which creates a question in your mind as to whether you can be a fair, objective, and impartial juror in this particular case?

Yes No If Yes, please explain: _____

66.70. Is there any matter you wish to discuss privately with the Judge?

Yes No If Yes, please explain: _____

67.71. Is there anything else the attorneys or the Court might want to know about you when considering you as a juror in this case?

68.72. Did you have any problems reading or understanding this questionnaire?

Yes No If Yes, please explain: _____

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JUROR OATH

I declare under penalty of perjury that the answers set forth in this Jury Questionnaire are true and correct to the best of my knowledge and belief. I have not discussed the questions or my answers with others. I have not received assistance in completing this questionnaire.

Signature: _____

Print Name: _____

Date: _____

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Further Explanation Sheet

(Please put the question number next to your response. Thank you)

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ATTACHMENT

Please circle the name of any of the listed people that you personally know:

Attorneys

Prosecuting Attorneys:

Jeff Schenk
John C. Bostic
Robert S. Leach
Kelly I. Volkar
Amani S. Floyd
Stephanie Hinds
Hallie Hoffman
United States Attorney's Office, Northern District of California

Defense Attorneys:

Kevin M. Downey
Lance Wade
Amy Mason Saharia
Katherine
Trefz
John C. Cline
Seema Roper Mittal
Andrew Lemens
Patrick Looby
Jean Ralph Fleurmont
Michelle Chen
Richard S. Cleary, Jr.
Williams & Connolly LLP
Jeffrey B. Coopersmith
Amy Walsh
Stephen A. Cazares
Aaron P. Brecher
Molly McCafferty
Amanda M. McDowell
Shawn Estrada
Sachi Schuricht
Orrick Herrington & Sutcliffe

Possible Witnesses

Govind Acharya
Sheri Ackert
Robert Amenta
Peter Anderson
Samartha Anekal

Brad Arington
Gerald Asin
Carolyn Balkenhol
Riley Bechtel
Stacey Beck

Matthew Benedetto
Sarah Bennett
Renee Binder
Brent Bingham
Jeffrey Blickman

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David Boies	Scott Earthy	Chris Holmes
Fabrizio Bonnani	Erin Edgar	Christian Holmes
Jessica Bramstedt	Daniel Edlin	Elizabeth Holmes
Carrie Broadmerkel	Joel Ehrenkranz	Noel Holmes
Brooke Buchanan	Alan Eisenman	Cassie Hughes
Steven Burd	Kerry Denise	Stefan Hritsu
Tammy Burd	Elenatinoba-Johnson	Terry Huff
Mark Burnes	Merhl Ellsworth	Kevin Hunter
Howard Burris	JoEllen Embry	Jared Hutchings
Sarah Cabayan Chow	Raymond Embry	Christopher James
John Carreyrou	Susan Evans	Nimesh Jhaveri
Eric Caddenhead	Kendra Fadil	Craig Josephson
Xiao-Yan Cai	Richard Fernandez	Swapna Joshi
Mark Campbell	Stan Fiorito	Penny Keller
Tim Carroll	Kenneth Fisher	Yousuf Khamisani
Yung Chan	William Foege	Vivek Khanna
Shekar Chandrasekaran	Season Flores	Thomas Kickler
Sergio Chavez	Max Fosque	Heather King
Nianhang Chen	Gary Frenzel	Henry Kissinger
Erika Cheung	William Frist	Antti Korhonen
Kevin Chung	Peter Fritsch	Richard Kovacevich
Michael Chung	Surekha	Phillipe Laffont
William Clarke	Gangadkhedkar	Mark Laret
Tim Cooper	Phyllis Gardner	Eileen Lepera
Dustin Cook	Zubin Gautam	Erez Levy
Toby Cosgrove	Langley Gee	Courtney Lias
John Couvaras	Arnold Gelb	Tina Lin
Michael Craig	Rochelle Gibbons	Steve Linnerson
Constance Cullen	Richard Gift	Craig Lipset
Andrea Cuppoletti	Melissa Givens	Christopher Lucas
Kingshuk Das	Maureen Glunz	Clarissa Lui
Chris Davies	Xinwei (Sam) Gong	Ashley Marie Mackey
Sue Desmond-	Ellie Goldberg	Stephen Master
Hellmann	Robert Gordon	James Mattis
Rick DeVos	Brittany Gould	John McChesney
Sunil Dhawan	Cass Grandone	Christopher McCollow
Elizabeth Dickinson	William Griffith	Mindy Mechanic
Susan DiGiaimo	Brian Grossman	Pat Mendenhall
Michael Dixon	Alberto Gutierrez	Seth Michelson
Jennifer Dooren	Nicholas Haase	Wade Duvall Miquelon
Bruce Doll	Kevin Hagen	Katie Moran
Matt Downs	Craig Hall	Daniel Mosley
Dan Doyle	Margaret Hamburg	Michael Mugmon
Martin Drake	George Hamilton	Rupert Murdoch
Stanley Druckenmiller	Adelaida Hernandez	Matthew Nathan
Diana Dupuy	Peyton Hobson	Eileen Norkin
Lisa Durkin	Sally Hojvat	Anthony Nugent
Karen Dyer	Mary Hole	Sam Nunn

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Justin Offen	Michael Romeo	Edward Szmuc
Noam Ohana	Kimberly Romanski	Alex Taylor
Patrick O'Neill	Jay Rosan	David Taylor
Steve O'Neill	Callie Raquel Rosendin	Bryan Tolbert
Sean O'Malley	Adam Rosendorff	Erin Tompkins
<u>Xavier Oustalniol</u>	Gary Roughead	Jim Topinka
Curtis Page	David Rusnak	Eric Topol
Mark Pandori	Suraj Saksena	Aline Tryon
Chinmay Pangarkar	David Satchell	Jerry Tubergen
Roger Parloff	<u>Lynette Sawyer</u>	Sekhar Variam
James Patterson	George Scavdis	Jarod Wada
Greg Penner	Mario Scussel	Shane Weber
William Perry	Robert Shapiro	Mike Wei
Melissa Pessin	Tim Sheehy	<u>Scott Weingust</u>
Lisa Peterson	David Shoemaker	Orville Weyrich
Ian Pilcher	Tyler Shultz	Alexander (Xan) White
Bruce Pixley	Jeff Shuren	<u>Paige Williams</u>
Meredith Potter	Gurbir Sidhu	Kate Wolff
<u>Philippe Poux</u>	Seema Singh	Mike Yagi
Ana Quintana	Kyle Sims	<u>Denise So Han Spivey</u>
Mona Badani	Sharada Sivaraman	(fka Danise Yam)
Ramamurthy	Dee Anna Smith	Gary Yamamoto
Natalie Ravitz	<u>Richard Sonnier</u>	Judith Yost
Jan Reed	Victoria Sung	Daniel Young
Larree Renda	Adrienne Stewart	Audra Zachman
Channing Robertson	Serena Stewart	David Nathan Zalatan
Aleksandr Rabodzkey	Kimberly Summe	Lisa Zuckerman
Brian Rodriguez	Nicole Sundene	
Dave Rogers	Todd Surdey	